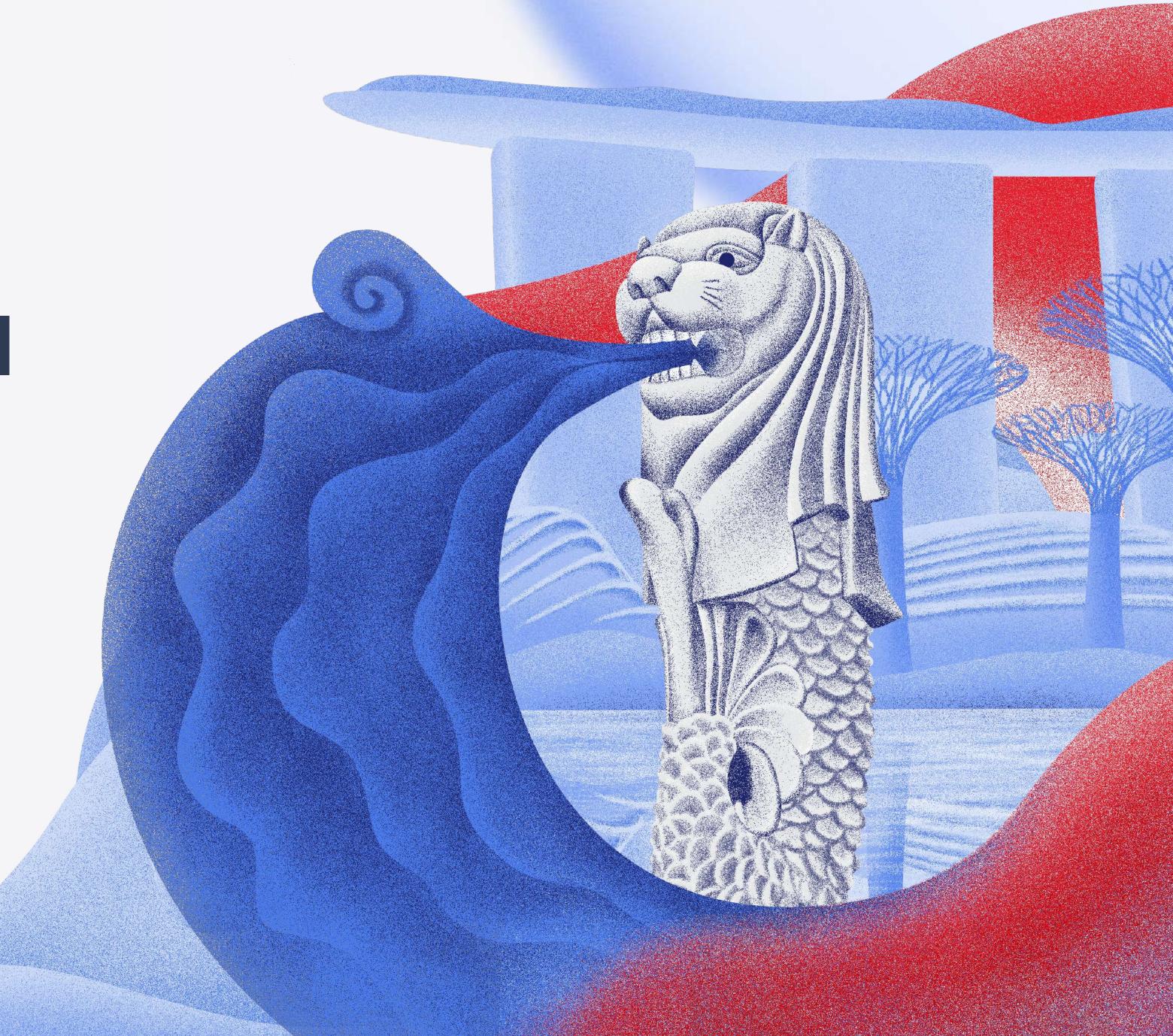
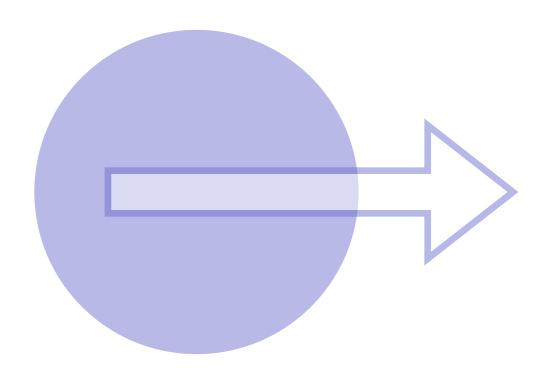


Empowering the Success of Global Corporations through Startup Partnerships



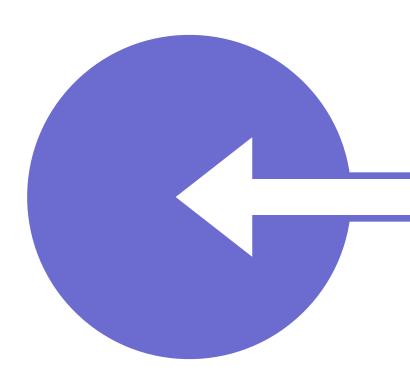
EDB's Corporate Venture Launchpad (CVL) program was launched in 2021 to catalyse the corporate venturing movement in Singapore

The program supports companies to drive greater corporate innovation from Singapore through two modes of corporate venturing.



Venture Creation

To incubate and launch globally leading businesses from Singapore



Startup Partnerships

To deliver impactful business outcomes through startup collaboration and open innovation

Why CVL 3.0 (Startup Partnerships)?

Through direct engagements with 70+ ecosystem players, EDB New Ventures observed that corporates encounter common key challenges in their startup partnership journey:

Lack of organisational processes and governance framework for startup partnerships.

Limited access to quality startup pipeline.

Limited post-pilot "line of sight" to commercial outcomes.

CVL 3.0 (Startup Partnerships) aims to bridge the gaps above and enhance corporates' readiness to collaborate effectively with startups.

CVL helps companies <u>build the capabilities & streamline the processes</u> to run effective pilots and drive commercial results

Many companies still face challenges translating open innovation into commercial outcomes:

Plug and Play, under the CVL, will support participating companies in:



Lack of Strategic Internal Alignment



- Developing collaborative frameworks to align BUs & resourcing champion pilots
- Streamlining processes, e.g. innovation procurement, IP management



Difficulty Sourcing and Scouting the Right High-Quality Startups to Partner With



Providing a Robust Pipeline of ~18,000 Startups



Unclear Pilot Scopes that are Not Set up for Commercial Success



Improving Piloting Capabilities by Developing Problem Statements and Well-Defined Scopes

We Provide Comprehensive Solutions to Meet and Exceed CVL 3.0 Requirements

The Corporate-Startup Partnership Journey **Strategic Alignment Pre-Scouting Scouting & Selection Post-Pilot Pre-Pilot During Pilot** Develop active Attain buy in Problem Pilot governance, Post-Pilot from C-suite framework and Statement Develop Pilot Development Scale-Up Plan and Deployment BUs Scouting processes Sign Pilot Pilot Innovation Startup Evaluation Scouting and Strategy Contracts **Pilot** Go/ No-Go **Startups** Selection Alignment **Decision for Selected Agreements Post-pilot Signed** Deal **Innovation Framework Innovation Campaigns Relevant Support** Dealflows, Trend Reports, Hackathons, Pilot Management, Innovation Training, **Areas** Innovation Workshops* POC-Focused program, Accelerators* Assessment on Innovation Leveraging our global knowledge of market trends and industry-specific knowledge to identify the right problem Maturity, Defining statements for you; Conducting scouting sprints based on What it involves Innovation Strategy, and your strategic focus areas; Assessing the startup solution for **Building your Innovation** strategic fit; Managing the end to end POC / pilot process **Execution Plan**

^{*}This list is non exhaustive, we will recommend other tailored solutions based on your innovation readiness

Startup Partnerships Corporates collaborate with startups

GOAL

Upskill corporates to deliver impactful business outcomes through startup collaborations.

WHAT'S NEW?

Newly introduced scheme to support corporate upskilling and driving effective corporate-startup partnerships.

WHO'S ELIGIBLE?

- MNC, Large Local Enterprise, Regional Business, or Scale-up with Singapore-based operations that has significant revenue and/or valuation
- Relevant Business Unit and/or Open Innovation Unit present in Singapore with Open Innovation initiatives conducted out of Singapore
- Demonstrated proofpoints of Senior Management to conduct Open Innovation

INCENTIVE DETAILS



- Co-fund 50% of the engagement cost between Plug and Play and our Corporate Partner
- Co-fund 50% of the salaries of the innovation team

Innovation Framework

Transform corporate innovation with a **comprehensive innovation framework that defines structures, roles, responsibilities, and processes** for sustained competitive advantage through tailored assessments of the status quo, the definition of ambition, and set-up of structure to reach targets

Benefits

Assess Innovation maturity

Conduct a thorough assessment of **current resources** and **capabilities** to identify strengths and weaknesses

Define your strategy to point out the direction

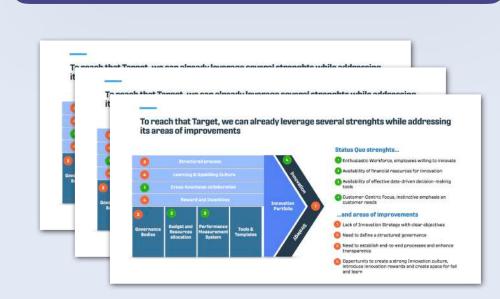
Specify Innovation strategy through internal inputs and external knowledge to ensure continual growth, adaptability, and long-term success

Build Operating Model Guidelines to ensure success

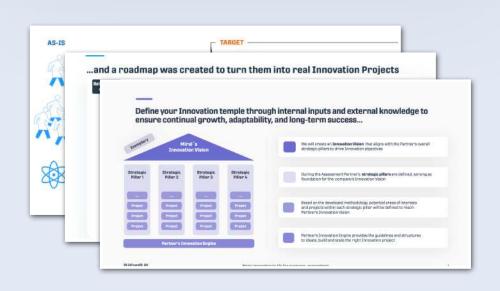
Forge specific infrastructure, processes, tools, mechanism and capabilities necessary to facilitate Innovation

What we deliver

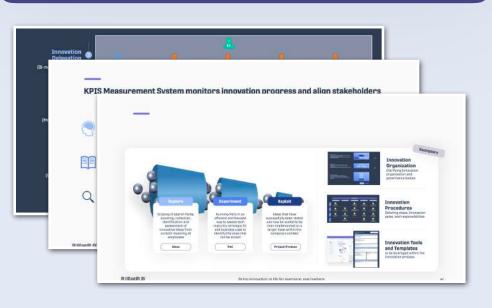
Innovation Assessment



Innovation Strategy



Operating Model Guideline



Innovation Campaigns

Our venture client services help streamline and enhance the entire scouting and piloting process helping our partners select and onboard cutting-edge startups with higher success. Our end-to-end process helps partners turn strategic business challenges into opportunities bringing tangible results.

Benefits

Leverage Best Practices

Use our best practice **tools and processes** from topic definition to assessing best solutions and PoC/Pilot outcome

Streamlined Pilot Processes

Enhance pilot **success rates** and **efficiency**, reducing time and costs for **innovative projects**

Scale Innovation

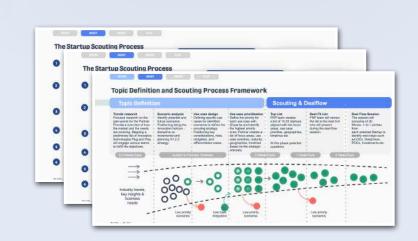
Balance your Innovation Portfolio and increase the volume of projects with Plug and Play's additional support and resources

What we deliver

Define



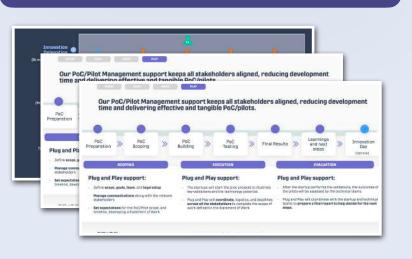
Scout



Assess



Pilot



We Drive Tangible Business Outcomes for our Corporate Partners

CORPORATE
Carrefour
French hypermarket chain with revenue of \$100b in revenue in 2019

STARTUP

joko
Cashback app that rewards users on their spending

OTHER INVESTORS:

CORPORATE
CARPORATE
CARPOR

3 X INCREASE IN SOURCED ROOM NIGHTS

CORPORATE

Accor
Largest hospitality company in Europe and sixth largest worldwide with \$4b in revenue in 2019

STARTUP

groups360

Cloud-based technology solution company that provides bookings for guest rooms and meeting spaces

OTHER INVESTORS:

groups360

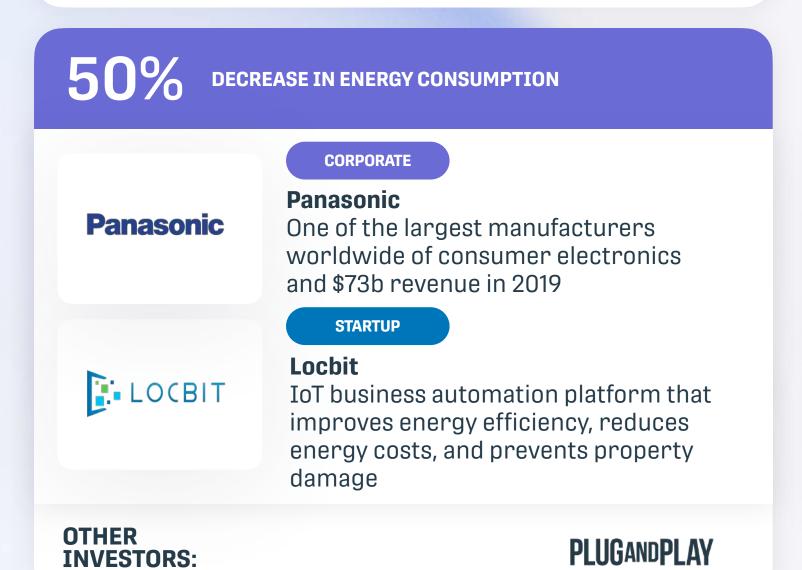
YOUR NEXT MEETING

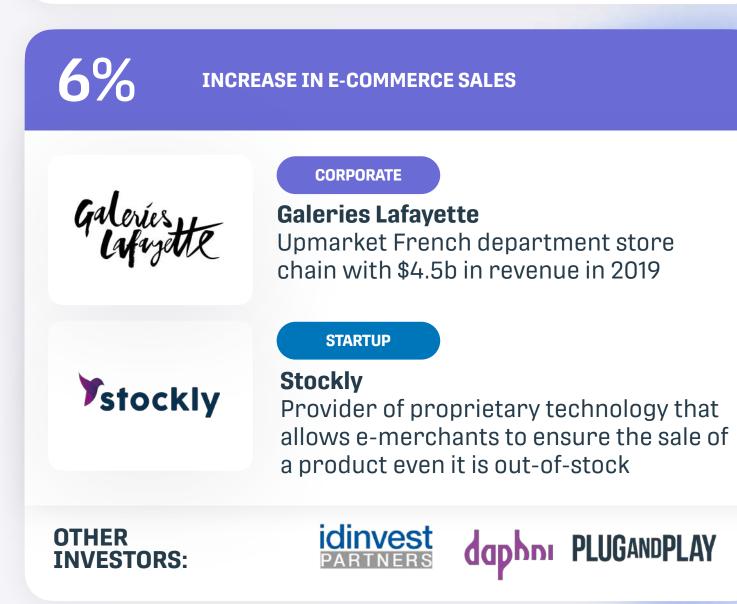






INCREASE IN SALES **INCREASE IN DEMAND** PLANNING ACCURACY CORPORATE **CONFIDENTIAL** American beverage producer with >\$2b revenue in 2020 **STARTUP** Prevedere **Intelligent Enterprise Forecasting** prevedere Solution that provides companies global data and advanced AI/ML to improve their forecasts **OTHER NORWEST INVESTORS:**







PLUGANDPLAY

Thank you Let's innovate together!

